

DOI 10.1515/sbe-2017-0022

# FINANCING SMALL BUSINESSES: FROM VENTURE CAPITAL TO CROWDFUNDING

#### **HERCIU Mihaela**

Lucian Blaga University of Sibiu, Romania

## Abstract:

Startups and small businesses are facing many challenges in terms of financing their activities. These types of companies do not have the possibility to access capital market or to make IPO or to borrow money from banks like big, mature or well-known companies (who were at their beginnings startups or small businesses). They have to find different sources for financing their ideas/products/services that are in many cases very risky, hazardous or to ambitious. But, fortunately, the financing alternative for these companies have evolved during the last post crisis years. They have possibility to find some investors that are willing to invest in a non-name company by accessing crowdfunding platforms, impress angel investors, or attracting venture capital. All that in order to develop their business and to become a unicorn or to have a great exit.

Key words: small businesses, startup, venture capital, angel investors, crowdfunding, unicorns

## 1. Introduction

During the last three decades the financing alternatives have evolved and changed considering financial and economic crisis (Block and Sander, 2009), particularities, size, geographic location/relocation (De Prijcket et al., 2017) or field of activities for every sector/industry/company. Nowadays, the financing sources are more tailored and give the opportunity for many companies, especially start-ups and SMEs, to develop their business. Even so, just a few are able to become "unicorns" or to have a great exist through IPO or M&A (Ryan, 2012), while the majority are going to fail (Devace et al., 2016).

## 2. What is venture capital?

Many specialists have argued that venture capital plays an important role in spurring innovation and growth (Kortum and Lerner, 2001; Bernstein, Giroud and

Townsend, 2016; Nanda, Samila and Sorenson, 2017), productivity growth (Croce, Marti and Murtinu, 2013), and professionalization of firms' internal organization (Hellmann and Puri, 2002).

At the beginning venture capital "has developed as an important intermediary in financial markets, providing capital to firms that might otherwise have difficulty attracting financing" (Gompers and Lerner, 2001). According to Sahlman (1990), venture capital represents "a professionally managed pool of capital that is invested in equity-linked securities of private ventures at various stages in their development". Later, Gompers (1995) stating that "the staging of capital infusions allows venture capitalists to gather information and monitor the progress of firms, maintaining the option to periodically abandon projects".

The firms that need venture capital are usually start-ups or SMEs driven by uncertainty and risk. That is why investors look to invest in companies that are well managed, have a fully-developed business plan and are poised for sustainable growth (WEF, 2016) and more, after the investment is made, are actively involved in the management of the ventures they fund.

From all financing sources venture capital is one of the most tailored financing models for these kind of companies (Cumming, Grilli and Murtinu, 2017) at international level, especially in developed countries.

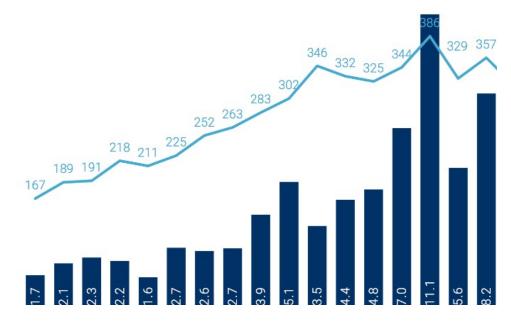


Figure 1: Global corporate venture capitalists financing trend Source: CBInsights, Global Corporate venture capital Report (2016)

As regarding the venture capital analysis, CBInsight have published in 2016 the Global Corporate Venture Capital Report. According to the Report and based on

Figure 1 Q3 from 2016 has reached the maxim level in period 2012-2016, with a total investment of 11.1B USD and 386 deals.

## 3. How the venture capital works?

In order to finance their ideas, the start-ups or SMEs have to convince the investors that they have developed successful and sustainable businesses. First step is to attract *angel investors* that are usually wealthy people, willing to provide founds in earlier stage of business development because the presence of angels should improve chances of eventual venture capital financing (Madill et al., 2005). A growing body of research has emphasized the major role of angel investors in this early stage (Ibrahim, 2008; Hsu et al., 2014, Hellmann and Thiele, 2015). Also, Hellmann and Thiele (2015) have wondered if angels and venture capitalist are friends or foes because they rely upon each other's in earlier stages, but at the later stages the venture capitalist no longer need the angels.

Furthermore, Hsu et al (2014) found that strategic readiness for funding and affective passion matter more to angel investors, while economic potential matters more to venture capitalists. For both, the specific human capital of entrepreneurs is placed on the same position.

Table 1. Venture capital cycle (adapted by Gompers and Lerner, 2004)

Company	ldea Start-up		Development	Growth	Maturity	
Development						
Investment	Seed	Angel	Early Stage	Later Stage	Exit	
Stages	\$0 to as	Investment	Venture	Venture	Return on	
	much as	Up to \$1M	Capital	Capital	capital/	
	possible		\$1 - \$7M	\$5M+	IPO/M&A/	
					Bankruptcy	

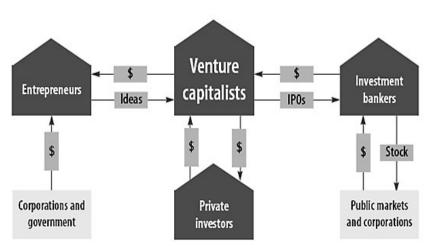


Figure 2: How the venture capital industry works

Source: Zider, 1998.

## 4. Crowdfunding platforms

Nowadays, a great challenges is to connect entrepreneurs with good ideas (but no money) with investors who have money but are looking for good ideas (Kaplan and Lerner, 2010).

In order to bring the idea to life, entrepreneurs have to present her to the potential investors, prior to the venture capitalist or private equity. Considering the information technology, a lot of platforms have been developed that interconnect entrepreneurs with investors.

Crowdfunding is a new concept that has been defined by many specialists (Mollick, 2014; Belleflamme et al. 2014; Agrawal et al. 2014; Geber et al. 2012; Ahlers et al. 2015). Crowdfunding is a new way to finance new venture and has an important role on the revitalization of the early stage risk capital market (Harrison, 2013). According to Mollick (2014), crowdfunding allows entrepreneurs to fund their efforts by receiving relatively small contributions from a relatively large number of individuals using the internet, without standard financial intermediaries, instead of soliciting a small group of sophisticated investors (Belleflamme et al. 2014).

Kickstarter is the largest crowdfunding platform to date according to Zvilichovsky, Inbar and Barzilay (2015) and to Kuppuswamy and Bayus (2015). The platform presents over 4.000 live projects from many categories (arts and comics ... technology and theater). But, there are over 100 crowdfunding platforms in the world that cover all fields and all ideas.

### 5. From start-up to unicorn and exit

A unicorn is a company - a start-up or SMEs - with a total valuation of more than 1B USD. The use of the term for defining this kind of company is attributed to Aileen Lee (Brown and Wiles, 2015).

Unfortunately, only a very small percent of startups or SMEs become unicorns or find a way to successfully exit by IPO or M&A. According to Techcrunch.com, in 2017 the number of unicorn companies is 267 with a total valuation of 920.8B USD and a total amount raised of 176B USD. The most know unicorn exit through IPO is Facebook and the most know unicorn exit by acquisition is WhatsApp.

Company	Last Private Valuation	IPO Valuation	△ Valuation	<b>1</b>	Market Capitalization	<b>^</b>	Change Since	<b>+</b>	Total Pre-IPO Equity Raised	<b>^</b>	Known Lea			
														Peter Thi
										Accel Par				
					<b>\$490.03B</b> Nasdaq: FB				\$2.43B		Greylock			
											Microsoft			
											Horizons			
Facebook TechCrunch Coverage	\$50B	\$104 May 20		%			+371%				Global Fo			
	Juil 2011	may 20									Horizons			
											TriplePoli			
											DST Glob			
											Goldman			
									DST	DST Glob				
					% \$430.6B NYSE: BABA +81% \$4		S	SoftBank						
Alibaba	\$42B	\$238	+4679				+81%				SoftBank			
TechCrunch Coverage	Jun 2016	Sep 201	14	70					\$4.81B		Yahoo (Ri			
											China Inv			
											Lightspee			
											Benchma			

Figure 4: Top 3 Exited Unicorns by IPO

Source: https://techcrunch.com/unicorn-leaderboard/exited/

Company		Last Private Valuation	Acquisition Valuation	Valuation ≜ Change ▼	Acquired By	Total Equity ≜ Raised ▼		
UBER	<b>Uber China</b> TechCrunch Coverage <b>⊙</b>	<b>\$9B</b> Jan 2016	<b>\$7B</b> Aug 2016	-22%	Didi Chuxing	\$2B	\$2B Ba	
Stemocritix	Stem CentRx	<b>\$5B</b> Sep 2015	<b>\$5.8B</b> Apr 2016	+16%	AbbVie	\$474M	Ari Fo Fic	
	Legendary	\$3B	\$3.5B	22.2			Ro	

Figure 5: Top 3 Exited Unicorns by M&A

Source: https://techcrunch.com/unicorn-leaderboard/exited/

	X.
Announced price	Acquirer
\$18,025M	Facebook
\$3,200M	Alphabet
\$2,067M	Liberty Intera
\$1,993M	Facebook
\$1,000M	Facebook
\$1,000M	Valeant Phari
\$970M	Amazon
\$725M	Genentech
\$650M	Johnson & Jo
\$517M	Nest Labs
\$516M	Acorda Thera
\$500M	Alphabet
\$500M	Walt Disney (
\$475M	Valeant Phari
\$360M	Salesforce.co
\$360M	Telenor
\$280M	Blue Coat Sy
\$280M	PayPal
\$250M	Abbott Labor
\$246M	Shire
\$229M	Amicus Thera
\$225M	Abbott Labor
\$200M	Teva Pharma
\$185M	The Medicine
	\$18,025M \$3,200M \$2,067M \$1,993M \$1,000M \$970M \$725M \$650M \$517M \$516M \$500M \$500M \$360M \$360M \$360M \$280M \$280M \$280M \$250M \$229M \$225M \$225M \$220M

Figure 3. The most important acquisitions of unicorns

Source: Bloomberg and Crunchbase.com

## 6. Conclusions

The present study examines the financing opportunities for startups or SMEs by describing the venture capital cycle, the relationship between entrepreneurs and investors, and the accessibility of crowdfunding platforms. The reality shows that not all the ideas/projects become successful businesses ant not all successful businesses become unicorns or have a great exit by IPO or M&A. There are some very well-known startups that become successfully like Google, Facebook, WhatsApp or Uber, but most are failing to survive. Without a real growing potential and a good business plan, the entrepreneurs are struggling for financing their ideas or projects. Even if they find small investors or business angels through crowdfunding platforms, will be only for o short time. They have to convince bakers to support them on the long run. On the other hand, companies that are poised for sustainable grow have all chances to become unicorns, because unicorns exist in the business world.

### 7. References:

- Agrawal, A., Catalini, C., & Goldfarb, A. (2014). Some simple economics of crowdfunding. *Innovation Policy and the Economy*, *14*(1), 63-97.
- Ahlers, G. K., Cumming, D., Günther, C., & Schweizer, D. (2015). Signaling in equity crowdfunding. *Entrepreneurship Theory and Practice*, 39(4), 955-980.
- Belleflamme, P., Lambert, T., & Schwienbacher, A. (2014). Crowdfunding: Tapping the right crowd. *Journal of business venturing*, 29(5), 585-609.
- Bernstein, S., Giroud, X., & Townsend, R. R. (2016). The impact of venture capital monitoring. *The Journal of Finance*, 71(4), 1591-1622.
- Block, J., & Sandner, P. (2009). What is the effect of the financial crisis on venture capital financing? Empirical evidence from US Internet start-ups. *Venture Capital*, *11*(4), 295-309.
- Brown, K. C., & Wiles, K. W. (2015). In Search of Unicorns: Private IPOs and the Changing Markets for Private Equity Investments and Corporate Control. *Journal of Applied Corporate Finance*, 27(3), 34-48.
- Croce, A., Martí, J., & Murtinu, S. (2013). The impact of venture capital on the productivity growth of European entrepreneurial firms: 'Screening'or 'value added'effect?. *Journal of Business Venturing*, 28(4), 489-510.
- Cumming, D. J., Grilli, L., & Murtinu, S. (2017). Governmental and independent venture capital investments in Europe: A firm-level performance analysis. *Journal of Corporate Finance*, 42, 439-459.
- De Prijcker, S., Manigart, S., Collewaert, V., & Vanacker, T. (2017). Relocation to get venture capital: a resource dependence perspective. *ENTREPRENEURSHIP THEORY AND PRACTICE*.
- Devece, C., Peris-Ortiz, M., & Rueda-Armengot, C. (2016). Entrepreneurship during economic crisis: Success factors and paths to failure. *Journal of Business Research*, 69(11), 5366-5370.
- Gerber, E. M., Hui, J. S., & Kuo, P. Y. (2012, February). Crowdfunding: Why people are motivated to post and fund projects on crowdfunding platforms. In *Proceedings of the*

- International Workshop on Design, Influence, and Social Technologies: Techniques, Impacts and Ethics (Vol. 2, p. 11).
- Global Corporate Venture Capital Report (2016), CBInsight,
- Gompers, P. A. (1995). Optimal investment, monitoring, and the staging of venture capital. *The journal of finance*, *50*(5), 1461-1489.
- Gompers, P. A., & Lerner, J. (2004). The venture capital cycle. MIT press.
- Gompers, P., & Lerner, J. (2001). The venture capital revolution. *The Journal of Economic Perspectives*, *15*(2), 145-168.
- Harrison, R. (2013). Crowdfunding and the revitalisation of the early stage risk capital market: catalyst or chimera?. *Venture capital*, *15* (4), 283-287
- Harrison, R. (2013). Crowdfunding and the revitalisation of the early stage risk capital market: catalyst or chimera?. *Venture capital*, *15* (4), 283-287.
- Hellmann, T., & Puri, M. (2002). Venture capital and the professionalization of start-up firms: Empirical evidence. *The journal of finance*, *57*(1), 169-197.
- Hellmann, T., & Thiele, V. (2015). Friends or foes? The interrelationship between angel and venture capital markets. *Journal of Financial Economics*, *115*(3), 639-653.
- Hsu, D. K., Haynie, J. M., Simmons, S. A., & McKelvie, A. (2014). What matters, matters differently: a conjoint analysis of the decision policies of angel and venture capital investors. *Venture Capital*, *16*(1), 1-25.
- https://techcrunch.com/unicorn-leaderboard/exited/
- Ibrahim, D. M. (2008). The (not so) puzzling behavior of angel investors. *Vand. L. Rev.*, *61*, 1405.
- Kaplan, S. N., & Lerner, J. (2010). It ain't broke: The past, present, and future of venture capital. *Journal of Applied Corporate Finance*, 22(2), 36-47.
- Kortum, S., & Lerner, J. (2001). Does venture capital spur innovation?. In *Entrepreneurial inputs* and outcomes: New studies of entrepreneurship in the United States (pp. 1-44). Emerald Group Publishing Limited.
- Kuppuswamy, V., & Bayus, B. L. (2015). Crowdfunding creative ideas: The dynamics of project backers in Kickstarter.
- Madill, J. J., Haines, Jr, G. H., & Rlding, A. L. (2005). The role of angels in technology SMEs: A link to venture capital. *Venture Capital*, 7(2), 107-129.
- Mollick, E. (2014). The dynamics of crowdfunding: An exploratory study. *Journal of business venturing*, 29(1), 1-16.
- Nanda, R., Samila, S., & Sorenson, O. (2017). The Persistent Effect of Initial Success: Evidence from Venture Capital. Harvard Business School, Working Paper 17-065.
- Ryan, P. K. (2012). How venture capital works. The Rosen Publishing Group.
- Sahlman, W. A. (1990). The structure and governance of venture-capital organizations. *Journal of financial economics*, 27(2), 473-521.
- World Economic Forum (2016). Alternative investments 2020. The Future of Capital for Entrepreneurs and SMEs.
- Zider, B. (1998). How venture capital works. Harvard business review, 76(6), 131-139.
- Zvilichovsky, D., Inbar, Y., & Barzilay, O. (2015). Playing both sides of the market: Success and reciprocity on crowdfunding platforms.